



# Industry Focus: RUBBER INDUSTRY (GLOVES)

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# **Industry Focus: Rubber (1/3)**



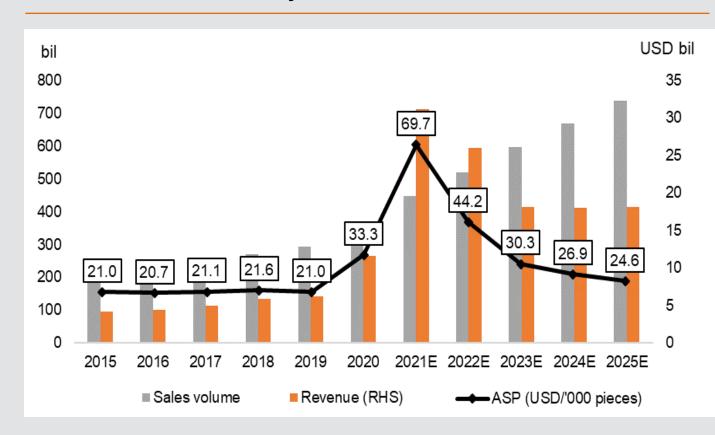




Growth in the sales volume of rubber gloves is expected to decelerate as explosive demand in 2020 and 2021 (~20% y-o-y) is unlikely to happen in the medium term. The glove sector is going through a paradigm shift towards normalisation due to the oversupply situation. Average Selling Price (ASP) is gradually declining and is expected to clock in between USD30-USD45 in the coming quarters.

Sector	Outlook
Rubber	Stable

### **ASP** to normalise next year



### **Recent developments**

- ✓ ASPs will continue to fall due to (1) rising supply & new production facilities in China (high-tech) and Thailand, and (2) easing demand for rubber gloves amid the accelerated Covid-19 vaccination progress globally.
- ✓ Nonetheless, ASPs are likely to be higher than pre-pandemic level given heightened costs to comply with ESG practices.
- ✓ In Oct 2021, Supermax had been served with a withhold release order by the US Customs and Border Protection (CBP) on forced labour finding. Top Glove was also barred by the CBP in July 2020 for the same reason.
- ✓ In the long run, the sector is set to gain from increase in hygiene awareness and the growth in the healthcare industry against a backdrop of an ageing population and a potentially prolonged pandemic/endemic situation.





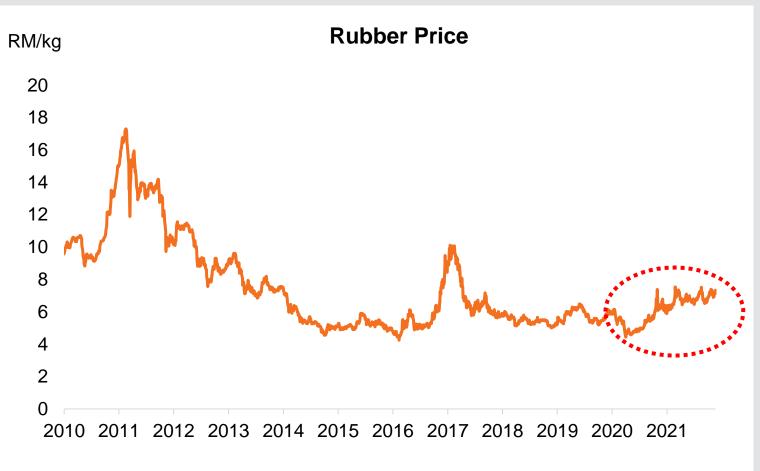
# **Industry Focus: Rubber (2/3)**

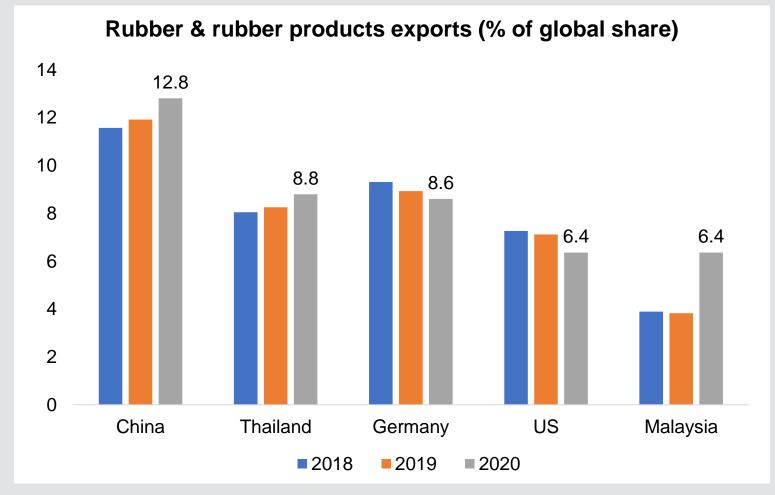






- ✓ Malaysia is one of the top countries that produces natural rubber, after Thailand, Indonesia, Vietnam, India and China.
- √ 60% of Malaysian gloves are made of nitrile gloves, natural rubber gloves constitute the remaining 40%.
- ✓ Global natural rubber prices are envisaged to remain supported in the near term due to supply and demand imbalances. At present, glove makers are facing pricier material costs as global natural rubber prices are at RM6.5/kg in 2021 (2020: RM4.5/kg) due to labour shortages and supply chain disruptions.
- ✓ Hartalega Holdings foresees China's glove makers to contribute 23% of the total share of global glove supply by 2022 (2021: 16%), while Malaysia's market share is expected to reduce to 60% by 2022 (2021: 67%).









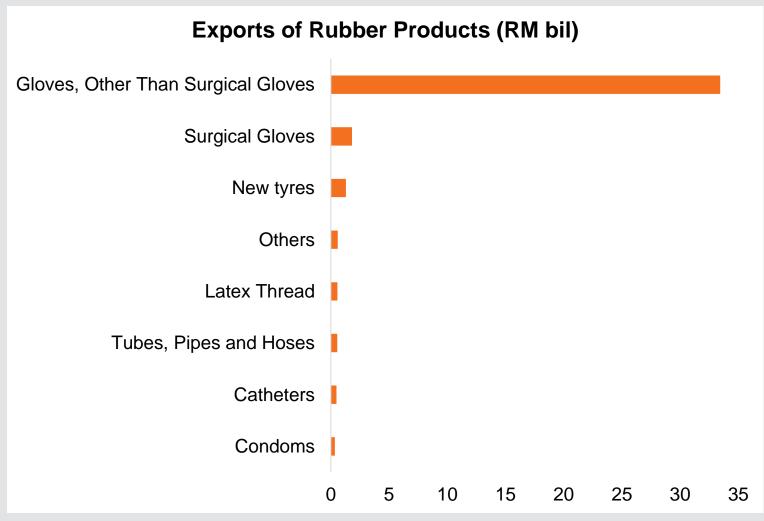
# **Industry Focus: Rubber (3/3)**

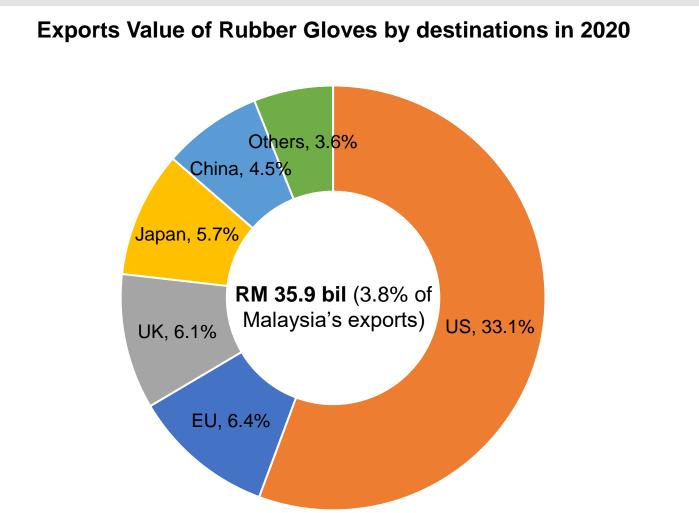






- ✓ Gloves make up 90% of Malaysia's rubber products exports.
- ✓ Malaysian rubber products are exported to more than 150 countries. **The USA, EU and UK** are top 3 importers of Malaysian rubber gloves, accounting for a combined 45% of total exports value.
- ✓ The country remains the world's leading supplier of medical gloves (examination and surgical gloves), supplying >60% of the global demand.









## Recommendations



✓ As gloves manufacturing are based on the volume of gloves produced and driven by both Average Selling Price & Raw Material Prices, below guides can be use to check on their sustainability:

### Variables:

**ASP**: USD 35 - USD 50

**Raw Material:** 

**a.** NBR (Nitrile): USD 1200 – USD 1500 / mt (metric ton)

b. NR (Natural latex): RM 5.58/kg (60% DRC)

✓ Few indicators to lookout for cash flow sensitize & Breakeven Analysis:

Items	Percentage
Labour Cost	8%
Raw Material Cost	40%
Overhead Cost	10%
Admin Expenses	5%
Grand Total	63%

✓ Gross Profit Margin (GPM): 25% - 45%

✓ Recommended financing tenure : maximum of 5 years (exclude MORA)





# **Recommendations (cont.)**



To ensure sustainability in the gloves manufacturing business which is highly affected by the Average Selling Price, few additional factors are to be highly considered:

- i) Relevant certification(s) required for overseas market penetration:
  - a. FDA (US market)
  - b. 510K (US hospitals)
  - c. CE (European)
  - d. MDA (Malaysia medical grade gloves)
- ii) Valid purchase contract from the wholesaler/ trader or OEM contract manufacturing (LOI is NOT recommended).
- iii) Experienced Key Personnel in the organisation.



# **Key Takeaways**



### MODERNIZATION AND AUTOMATION (IR 4.0) LEAD TO QUANTUM LEAPS IN PRODUCTIVITY

- ✓ Only 1.7 workers are needed now to produce 1 million pieces of gloves a month and are expected to cut down to 1.5 workers while we need 9.7 workers in earlier years.
- ✓ Production output had been increased from producing 3,000 pcs/hour to 45,000 pcs/hour with the assistance of high-end machinery.

### **ESG**

- ✓ The industry is also currently taking a significant drive towards sustainability to meet global standards of ESG to enhance Malaysia's global standing.
- ✓ Industry players are stepping up their ESG efforts to cultivate R&D in the areas of water conservation, alternative energy sources, sustainability and green labelling of Malaysian-made rubber gloves.
- ✓ Malaysian manufacturers are allocating huge capital investments to improve existing hostels or to build new hostels for workers housing under Act 446, which requires minimum standards of housing for them.







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